



2013 - 2014 Annual Report

Annual Report

Year ended March 31, 2014

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Annual Report

Year ended March 31, 2014

INTRODUCTION

This Annual Report for the Friends of The Moncton Hospital Foundation contains the financial detail and narrative highlights for 2013-2014 with comparative data from previous years.

Highlights of the past year's initiatives are included in the Chair's message.

The Friends of The Moncton Hospital Foundation, Inc. is governed by a Board of Directors consisting of 15 members who receive no remuneration for their services. The foundation is supported by the Development Department staff of the Horizon Health Network, Moncton Area and a very significant level of volunteerism contributed by the directors and the community at large.

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Year ended March 31, 2014

HIGHLIGHTS

The following summarizes the revenues, expenses and contributions and the financial position of the Foundation for the years ended March 31, 2010, 2011, 2012, 2013 and 2014:

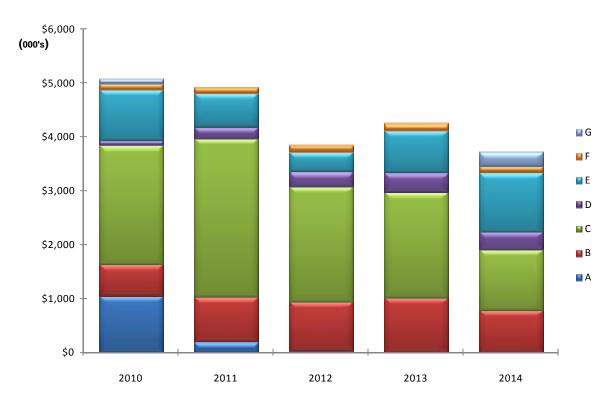
(000's)		2014		2013		2012		2011		2010
REVENUES:										
Capital Campaign	\$	1	\$	6	\$	39	\$	199	\$	1,056
Annual Appeals	Ψ	789	Ψ	1,012	Ψ	910	Ψ	837	Ψ	574
Donations and Memorials		1,124		1,951		2,126		2,945		2,218
Planned Giving		335		377		284		224		94
Hand in Hand Dream Lottery		273		_		_		_		93
Employee Lottery Revenue		113		117		100		112		112
Investment Income		1,095		780		380		611		945
		3,730		4,243		3,839		4,928		5,092
EXPENSES:										
Administrative		946		905		753		678		652
Hand in Hand Dream Lottery		50		_		_		_		_
Employee Lottery Expense		30		37		46		36		25
		1,026		942		799		714		677
		2,704		3,301		3,040		4,214		4,415
CONTRIBUTIONS:										
The Moncton Hospital		5,621		2,363		2,957		1,562		2,326
OTHER INCOME:										
Equity income from investment										
of subsidiary		285		196		159		163		132
EXCESS (DEFICIENCY) OF										
REVENUES OVER										
EXPENSES	\$	(2,632)	\$	1,134	\$	242	\$	2,815	\$	2,221
FINANCIAL POSITION:										
ASSETS:										
Cash and investments	\$	13,120	\$	15,988	\$	16,023	\$	15,652	\$	13,031
Investment in subsidiary		2,117		1,832		1,636		1,477		1,314
Other assets		58		188		13		65		114
	\$	15,295	\$	18,008	\$	17,672	\$	17,194	\$	14,459
LIABILITIES AND FUND BALANG										
Liabilities	\$	280	\$	361	\$	1,159	\$	923	\$	1,003
Fund balances		15,015		17,647		16,513		16,271		13,456
	\$	15,295	\$	18,008	\$	17,672	\$	17,194	\$	14,459
		•		•		•		•		

The details above are analyzed further on the following pages.

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Year ended March 31, 2014

REVENUE ANALYSIS



A = Capital Campaign

B = Annual Appeal

C = Donations and Memorials

D = Planned Giving

E = Investment Income

F = Employee Lottery Revenue

G = House Lottery Joint Venture

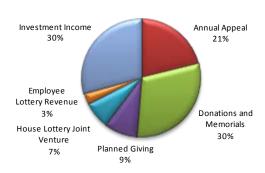
- B. While the final response to the 2013-14 annual campaign, which wrapped up in May of 2014, was even greater that of 2012-13, the timing of the receipt of gifts to this year's campaign resulted in a lower total recorded prior to March 31. In addition, in 2012-13 a total of \$259,997 was contributed the annual campaigns of previous years vs. \$176,820 given to older campaigns in 2013-14.
- C. In 2009-10 the first contribution in a four year commitment of \$5,000,000 for the new Oncology Clinic was received. The final contribution of \$820,000 was received in 2012-13. Other gifts received in the Donations and Memorials category in 2013-14 are on par with the previous year.
- G. The second Hand in Hand Dream Lottery, launched in the spring of 2013 in partnership with the CHUDumont Foundation, was very successful, netting \$450,000 to be shared equally between the two foundations to benefit health care in our community.

Annual Report

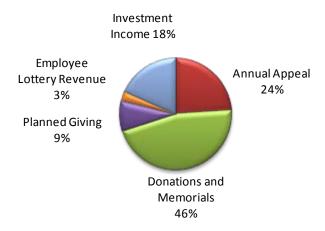
Year ended March 31, 2014

REVENUE ANALYSIS

2014



2013



The major categories of revenue as a percentage of total revenue for the years ended March 31, 2014 and March 31, 2013 are displayed above.

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Year ended March 31, 2014

CHAIR'S MESSAGE

To the Members of the Friends of The Moncton Hospital Foundation, Inc.:



At the Friends of The Moncton Hospital Foundation, we are incredibly proud to help support our Hospital but we couldn't do it without you, our donors. You can be assured that your gifts are being used wisely and to the greatest effect possible - benefitting patients and their families in our region.

Your donations allow the Foundation to inspire and empower compassionate, innovative patient care by providing leading edge tools, education and facility enhancements.

As always, we are committed to financial accountability and transparency.

Let's take the time to celebrate our many accomplishments this past year including realizing over \$3.7 million through various fund raising methods and resource management.

Advanced technology to enhance patient care has been made possible for the Surgery Program, Post Anesthesia Care Unit, the Neurosurgery Program and Respiratory Services (which includes

the intensive care units) at The Moncton Hospital. This, all thanks to the generosity of donors who not only helped reach the Annual Campaign 2012 - 2013 goal of \$825,000, but exceed it by \$25,000! This allowed The Moncton Hospital to improve its role as a leader in cancer care in New Brunswick by purchasing technology to provide **liver resection surgery**. A **neuro microscope**, which is used in the majority of neurosurgical procedures, was also purchased along with **monitors** for the Post Anesthesia Care Unit and **ventilators** for the ICUs.

Throughout the year numerous community based events were held which generated over \$370,000 for the Foundation including our two signature events. The RBC "Swing into Spring" gala was held on April 27th, 2013 which drew a large crowd and raised \$52,000. The 13th annual Taylor Ford "Hit It Fore Health" golf tournament at Fox Creek Golf Club in September was another outstanding success. In fact, this sold-out event raised a record \$62,000 for the Annual Campaign.

Another highlight was that we partnered once again with the CHU Dumont Foundation for the Hand in Hand Dream Lottery. \$456,000 has been invested in the quality of patient care at both the Dr. Georges-L.-Dumont University Hospital Centre and The Moncton Hospital.

The annual Gifts for Life luncheon was held in August to honour those donors who have made a special planned gift commitment to the Friends. The guest speaker was Dr. Michelle Conrad, Gerontologist. We were pleased to welcome Terry Gauvin and Cheryl & Don McCabe as Friends' Gifts for Life Society members.

A new Monthly Donor Program was launched in September. The "Faithful Friends Club" was established to better acknowledge existing monthly donors and to encourage others to contribute monthly. All Faithful Friends Club members receive a "Moncton H Club" pin and are invited to an annual reception and tour of the Hospital.

Annual Report

Year ended March 31, 2014

CHAIR'S MESSAGE (continued)

In October, the Friends launched its Annual Campaign 2013 - 2014 to raise \$850,000 for equipment including, a **bone densitometer** for measuring the calcium content of bones to enable the early detection of osteoporosis; an **endoscopic ultrasound** for diagnosing and staging cancers of the lung, esophagus, stomach, rectum and pancreas; an **electromyography system (EMG)** to assess the function of muscles and nerves and a new **Holter monitor analysis system** to analyze an individual's recorded heart rhythms. We were very pleased that The Moncton Hospital Nurses Health Care Auxiliary donated \$98,000, the entire amount needed to purchase the bone densitometer.

The 20th Annual Donor Dinner, held on December 4th gave the Foundation the opportunity to recognize 23 donors who had reached new milestones in cumulative giving, starting at \$10,000.

Through a partnership between the Friends, Horizon Health Network and the Province, construction began on the new Oncology Clinic which will open in late summer, providing a spacious, comfortable and soothing atmosphere where patients can receive their treatments.

We have had very impressive results through our Planned Giving Program this year. We have been most fortunate in having received seven bequests ranging from \$1,000 - \$200,000 for a total of \$287,589. In addition, there were seven gifts of securities totalling \$53,588 and life insurance premium payments totalling \$13,530.

We were very pleased to have been able to award more than \$37,000 in education grants to over 83 hospital staff. Education funds are made available through three endowed funds, one of which is a named fund- The Ronald E and Marguerite (Peg) MacBeath Endowment.

In 2014, Friends endowment continued to grow. \$277,853 in contributions were added to the fund including a new named endowment created for Nursing Education - The Johannes Notten and Olive and Jean Furlotte Endowment. \$168,380 was drawn out of endowment to support The Moncton Hospital and by year end, the market value of all endowed funds totalled \$4,911,258.

We bid farewell to board members Larry Nelson and Robert Horton Desprès. Both made a significant contribution to the Friends. New to the board this year are Rob Robichaud and Kent Robinson.

There is not an area in the hospital that has not been touched by the generosity of our many donors. With deep respect and gratitude, we dedicate this report to our donors, volunteers and partners who allow us to procure the most advanced technology offering extraordinary healthcare for our patients, which in turn supports the recruitment and retention of medical staff. Thank you all for your continued dedication to improving health care and patient comfort at The Moncton Hospital.

You, our donors, are giving us the power to improve lives. For that we are eternally grateful.

Paul Arsenault, Chair

Friends of The Moncton Hospital Foundation, Inc.

Non-Consolidated Financial Statements of

FRIENDS OF THE MONCTON HOSPITAL FOUNDATION, INC.

Year ended March 31, 2014



KPMG LLP

Internet

Frederick Square 77 Westmorland Street Suite 700 Place Marven's Fredericton NB E3B 6Z3 Telephone (506) 452-8000 (506) 450-0072

www.kpmg.ca

PO Box 827 Moncton NB E1C 8N6 Telephone (506) 856-4400 (506) 856-4499 Fax

One Factory Lane

Harbour Building 133 Prince William Street PO Box 2388 Stn Main Saint John NB E2L 3V6 Telephone (506) 634-1000 (506) 633-8828 Fax

INDEPENDENT AUDITORS' REPORT

To the Chair and Members of the Board of Directors

We have audited the accompanying non-consolidated financial statements of Friends of The Moncton Hospital Foundation, Inc. (the Foundation), which comprise the non-consolidated statement of financial position as at March 31, 2014, the non-consolidated statements of operations and changes in fund balances and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Non-Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these non-consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the non-consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the non-consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the nonconsolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the non-consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the non-consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many charitable organizations, the Foundation derives revenue from contributions, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to revenues and excess (deficiency) of revenues over expenses reported in the non-consolidated statement of operations and changes in fund balances, and assets and fund balances reported in the non-consolidated statement of financial position.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the non-consolidated financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2014, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Accountants

KPMG LLP

May 29, 2014 Moncton, Canada

FRIENDS OF THE MONCTON HOSPITAL FOUNDATION, INC. Non-Consolidated Statement of Financial Position

March 31, 2014, with comparative information for 2013

				2014	2013
	Unspecified	Specified	Endowment		
	Funds	Funds	Funds	Total	Total
Assets					
Cash and investments (note 2) Accounts receivable	\$ 2,082,366	\$ 5,365,590 -	\$ 5,671,550 -	\$ 13,119,506	\$ 15,987,633 154,608
Prepaid expenses Investment in subsidiary (note 3)	58,146 2,117,065	_ _	_ _	58,146 2,117,065	33,519 1,832,157
	\$ 4,257,577	\$ 5,365,590	\$ 5,671,550	\$ 15,294,717	\$ 18,007,917
Liabilities and Fund Balances Liabilities: Payable to The Moncton Hospital Accrued liabilities	\$ 98,480 16,000	\$ 162,343 -	\$ 3,421 -	\$ 264,244 16,000	\$,
Liabilities: Payable to The Moncton Hospital	+,	\$ 162,343 - 162,343	\$ 3,421 - 3,421	·,	\$ 345,156 16,000 361,156
Liabilities: Payable to The Moncton Hospital	16,000		-	16,000	\$ 16,000 361,156 2,949,215
Liabilities: Payable to The Moncton Hospital Accrued liabilities Fund balances: Unrestricted	16,000 114,480	162,343	3,421	16,000 280,244 4,143,097	\$ 16,000

See accompanying notes to non-consolidated financial statements.

On behalf of the Board:

_ Director

FRIENDS OF THE MONCTON HOSPITAL FOUNDATION, INC. Non-Consolidated Statement of Operations and Changes in Fund Balances

Year ended March 31, 2014, with comparative information for 2013

		Unspecified		Specified	Е	Endowment	2014		2013
		Funds		Funds		Funds	Total		Total
Revenues:									
Capital Campaign	\$	_	\$	900	\$	_	\$ 900	\$	5,751
Annual Appeal 06	•	_	•	43,213	•	_	43,213	•	99,424
Annual Appeal 08		_		,		_	· –		540
Annual Appeal 10		_		297		_	297		99,534
Annual Appeal 11		_		102		_	102		60,499
Annual Appeal 12		_		133,208		_	133,208		751,960
Annual Appeal 13		_		611,933		_	611,933		_
Donations and Memorials		495,697		600,841		27,875	1,124,413		1,950,794
Planned Giving		157,425		-		177,634	335,059		377,276
Hand in Hand Dream Lottery		273,247		_		-	273,247		-
Employee Lottery revenue		112,874		_		_	112,874		116,750
Investment income		623,327		_		471,712	1,095,039		779,889
		1,662,570		1,390,494		677,221	3,730,285		4,242,417
		1,002,070		1,000,101		011,221	0,100,200		.,2 .2,
Expenses:									
Administrative		809,010		_		137,308	946,318		905,290
Hand in Hand Dream Lottery		50,395		_		_	50,395		_
Employee Lottery expense		29,800		-		_	29,800		37,400
		889,205		_		137,308	1,026,513		942,690
Net revenues		773,365		1,390,494		539,913	2,703,772		3,299,727
Contributions to The Moncton Hospital:									
Annual Appeal 06		_		2,281		_	2,281		15,103
Annual Appeal 10		_		_		_	_		146,324
Annual Appeal 11		_		6,045		_	6,045		624,709
Annual Appeal 12		_		86,814		_	86,814		94,510
Annual Appeal 13		_		2,669		_	2,669		. –
Capital Campaign		_		_		_	· _		650,444
Other		_		5,523,159		_	5,523,159		831,991
		_		5,620,968		_	5,620,968		2,363,081
Francisco (deficience) of management and a form									
Excess (deficiency) of revenues over expenses before the undernoted		773,365		(4,230,474)		539,913	(2,917,196)		936,646
				(.,=00,)		000,0.0	,		•
Equity income from investment in subsidiary		284,908					284,908		196,661
Excess (deficiency) of revenues over expenses		1,058,273		(4,230,474)		539,913	(2,632,288)		1,133,307
Fund balances, beginning of year		2,949,215		9,664,202		5,033,344	17,646,761		16,513,454
Transfer of Funds during the year		135,609		(230,481)		94,872	-		_
Fund balances, end of year	\$	4,143,097	\$	5,203,247	\$	5,668,129	\$ 15,014,473	\$	17,646,761

See accompanying notes to non-consolidated financial statements.

FRIENDS OF THE MONCTON HOSPITAL FOUNDATION, INC. Non-Consolidated Statement of Cash Flows

Year ended March 31, 2014, with comparative information for 2013

		2014	2013
Cash provided by (used for):			
Operating activities:			
Excess (deficiency) of revenues over expenses	\$	(2,632,288)	\$ 1,133,307
Items not involving cash:			
Equity income of subsidiary		(284,908)	(196,661)
Write down of real property		86,000	_
Unrealized gain on investments		216,578	(159,742)
Increase in cash surrender value of life insurance		(13,531)	(9,052)
Change in non-cash operating working capital:			
Decrease (increase) in accounts receivable		154,608	(149,189)
Increase in prepaid expenses		(24,627)	(25,540)
Decrease in payable to The Moncton Hospital		(80,912)	(797,519)
		(2,579,080)	(204,396)
Investing activities:			
Decrease (increase) in investments		889,914	(1,683,304)
Decrease in cash position		(1,689,166)	(1,887,700)
Cash position, beginning of year		2,797,567	4,685,267
Out and the section of the section of	Φ.	4 400 404	ф 0.707.F07
Cash position, end of year (note 2)	\$	1,108,401	\$ 2,797,567

See accompanying notes to non-consolidated financial statements.

Notes to Non-Consolidated Financial Statements

Year ended March 31, 2014

Friends of The Moncton Hospital Foundation, Inc. (the Foundation) is a non-profit organization without share capital incorporated under the laws of New Brunswick and its principal activities include receiving contributions, bequests and memorials to hold for investment and the application of income and capital to The Moncton Hospital, a division of Horizon Health Network/Réseau de santé Horizon, to assist in its efforts to provide patient care. The Foundation is a registered charity under the Income Tax Act and, accordingly, is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

1. Significant accounting policies:

These non-consolidated financial statements have been prepared by management in accordance with Canadian Accounting Standards for Not-For-Profit Organizations in Part III of the CPA Canada Handbook.

(a) Investment in marketable securities:

Marketable securities are measured at fair value.

(b) Investment in subsidiary:

The Foundation accounts for its wholly-owned subsidiary, F.M.H. Management Ltd., using the equity method.

(c) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(d) Revenue recognition:

The Foundation follows the restricted fund method of accounting for contributions which include donations and bequests. Restricted contributions are recognized as revenue of the appropriate restricted fund, be it Specified or Endowment.

The Unspecified Fund accounts for the Foundation's program delivery and administrative activities. This fund reports unrestricted resources. Unrestricted contributions are recognized as revenue of the Unspecified Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Other than investment income earned in the Endowment funds, all investment income is recognized as revenue of the Unspecified Fund when earned.

Notes to Non-Consolidated Financial Statements (continued)

Year ended March 31, 2014

1. Significant accounting policies (continued):

(e) Capital assets:

The Foundation owns no capital assets. Premises are provided at no charge by the Horizon Health Network/Réseau de santé Horizon.

(f) Contributed services:

Volunteers contribute significant hours per year to assist the Foundation in carrying out its campaigns and service delivery activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

(g) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Actual results could differ from those estimates.

2. Cash and investments:

	20	4	2013
Cash Marketable securities Cash surrender value of life insurance policies Real property	\$ 1,108,40 11,629,5 77,5 304,00	'2 33	2,797,567 12,736,064 64,002 390,000
	\$ 13,119,50	6 \$	15,987,633
Allocation of cash and investments: Unspecified Funds Specified Funds Endowment Funds	\$ 2,082,30 5,365,50 5,671,50	90	1,062,144 9,664,202 5,261,287
	\$ 13,119,50	6 \$	15,987,633

During the year, the Foundation wrote down the real property to its estimated fair value. The write down in the amount of \$86,000 was recorded in the administrative expenses of the Endowment Funds.

Notes to Non-Consolidated Financial Statements (continued)

Year ended March 31, 2014

3. Investment in subsidiary:

F.M.H. Management Ltd. (the subsidiary company) is incorporated under the New Brunswick Business Corporations Act and its principal activities include the rental and the maintenance of the Professional Arts Building at 100 Arden Street, Moncton, New Brunswick. The Foundation follows the practice of appointing two persons to the subsidiary company's Board of Directors and approving the remaining Directors. The investment in the subsidiary is accounted for using the equity method.

Financial statements of the subsidiary company are available on request. Financial summaries of this entity as at December 31 (its fiscal year end) are as follows:

F.M.H. Management Ltd.

	2014	2013
Balance Sheet		
Total assets	\$ 3,536,000	\$ 3,370,000
Total liabilities Shareholders' equity	\$ 1,419,000 2,117,000	\$ 1,538,000 1,832,000
	\$ 3,536,000	\$ 3,370,000
Results of Operations		
Total revenues Total expenses (1)	\$ 1,329,000 1,044,000	\$ 1,353,000 1,156,000
Net earnings	\$ 285,000	\$ 197,000
Cash Flows		
Cash provided by operations Cash provided (used) for financing activities Cash used for investing activities	\$ 529,000 (225,000) (82,000)	\$ 198,000 389,000 (934,000)
Increase (decrease) in cash	\$ 222,000	\$ (347,000)

⁽¹⁾ Total expenses include contributions of nil (2013 - \$150,000) to the Foundation.

4. Hand in Hand Dream Lottery:

In 2013, the Foundation entered into a joint venture with the Dr. Georges-L.-Dumont Hospital Foundation. The purpose of this joint venture was to raise money on behalf of both foundations through a lottery fundraising program called the 2013 Hand in Hand Dream Lottery. The fundraising program for the 2013 Hand in Hand Dream Lottery was completed and the Foundation has recorded its share of the revenues and expenses. During the year, the Foundation continued its joint venture relationship to support the 2014 Hand in Hand Dream Lottery. Included in prepaid expenses of the Foundation is \$50,000 (2013 - \$25,395) which represents 50% of the joint venture's initial expense incurred to date.

Notes to Non-Consolidated Financial Statements (continued)

Year ended March 31, 2014

5. Financial risks:

The Foundation manages its investment portfolio to earn investment income and invests according to a Statement of Investment Policy approved by the Board. The Foundation is not involved in any hedging relationships through its operations and does not hold or use any derivative financial instruments for trading purposes.

The Foundation believes that it is not exposed to significant interest-rate, market, credit or cash flow risk arising from its financial instruments.

Additionally, the Foundation believes it is not exposed to significant liquidity risk as all investments are held in instruments that are highly liquid and can be disposed of to settle commitments.

Investments that trade in foreign markets are exposed to currency risk as the price in local terms on the foreign stock exchange is converted to Canadian dollars to determine fair value. The Foundation's overall currency positions are monitored on a daily basis by the portfolio manager.

Annual Report

Year ended March 31, 2014

FOUNDATION DIRECTORY

OFFICE: Horizon Health Network, Moncton Area

Development Department 135 MacBeath Avenue

Moncton, NB E1C 6Z8

OFFICERS AND DIRECTORS: Honorary Chair - Mr. Reuben Cohen, Q.C.

Chair - Mr. Paul Arsenault

1st Vice-Chair
2nd Vice-Chair
- Mr. David Savoie
- Mr. David Holt
Secretary
- Mrs. Linda Saunders
Treasurer
- Mrs. Maria Cormie
- Mrs. John McGarry
- Mrs. Tom Badger
- Dr. John McManamar

- Dr. John McManaman - Mr. Lorne Mitton - Dr. Jeff Mowat

Mrs. Anne Poirier Basque
Mr. Rob Robichaud
Mr. Kent Robinson
Mr. Brent Scrimshaw
Mrs. Karen Teed

BANKERS: Bank of Montreal Royal Bank of Canada

633 Main Street Blue Cross Centre, PO Box 430

Moncton, NB Moncton, NB E1C 9M1 E1C 8L4

AUDITORS: KPMG LLP

Place Marven's One Factory Lane PO Box 827 Moncton, NB E1C 8N6